



**Nalcor Energy - Lower Churchill Project**  
**Listing of Muskrat Falls and Labrador-Island Transmission Link 3rd Party Vendors Muskrat Falls Project - CE-68 Rev. 1 (Public)**  
**Period Ending September 30, 2011**

Confidential

Vendor Name	Description of Services	Muskrat Falls	Labrador-Island Transmission Link	Total
SNC-Lavalin Inc.	Engineering feasibility studies and field work for LCP. 2011 EPCM Consultant for Lower Churchill Project	\$20,321,565.43	\$10,255,201.02	\$30,576,766.44
Fugro Jacques Geosurveys	Field & Site work for various Work task Orders related to the Strait of Belle Isle and Cabot Strait	\$283,890.97	\$4,826,205.30	\$5,110,096.27
Stantec Consulting Limited	Environmental research related to wildlife habitat effects, marine life, water and sediment studies. Research related to subsea transmission. Logistical support for environmental field studies/planning. Consulting services related to Aboriginal Benefits	\$1,719,072.01	\$3,245,327.14	\$4,964,399.15
Hatch Limited	Engineering feasibility studies and field work for LCP.	\$1,882,387.97	\$2,077,966.06	\$3,960,354.03
Fasken Martineau Dumoulin LLP	Legal services - strategic, Quebec regulatory, water management, Quebec civil, Ontario regulatory, PPA.	\$1,111,174.23	\$2,477,105.14	\$3,588,279.37
AMEC Earth & Environmental	Contracts for various components for the Environmental Impact Statement and Environmental Assessment.	\$1,106,380.75	\$2,052,382.33	\$3,158,763.08
Canadian Helicopters Limited	Helicopter services in support of various components of field work	\$1,463,522.09	\$1,626,774.46	\$3,090,296.55
PricewaterhouseCoopers LLP - Toronto	Financial Advisory Services in the areas of financial and quantitative modeling, equity requirements, market and contract strategy and financial market sounding.	\$915,920.82	\$1,355,376.50	\$2,271,297.31
McInnes Cooper	Legal advice regarding Aboriginal issues and Impact Benefits negotiations, Provincial legislation, Public Tender Act, Limited Partnership Act, environmental issues. Contracts and labour relations.	\$726,573.20	\$1,391,310.91	\$2,117,884.11
Landsvirkjun Power Ltd.	Specialist consultant for SOBI crossing and Long Range Mountains transmission investigations.	\$77,335.11	\$1,744,330.17	\$1,821,665.28
ALSTOM Power & Transport Canada Inc.	Turbine Model Development and Testing	\$1,057,000.00	\$0.00	\$1,057,000.00
Terrapoint Canada Inc.	Airborne LIDAR mapping services Labrador transmission and site.	\$64,171.80	\$897,347.80	\$961,519.60
Osler, Hoskin & Harcourt LLP	Legal Services with respect to New Dawn Agreement, Aboriginal Affairs and Generation EIS.	\$748,951.37	\$25,168.33	\$774,119.70
Westney Consulting Group Canada	Contractor Services for project preparedness, risk assessment and EPCM readiness	\$341,641.48	\$426,349.75	\$767,991.23
Golder Associates Inc.	Studies and Support for EIS Preparation	\$221,378.90	\$513,782.75	\$735,161.65
Sikumit Environmental Management Ltd	Contracts for various components for the Environmental Impact Statement and Environmental Assessment.	\$75,999.32	\$578,560.55	\$654,559.87
Government of Newfoundland & Labrador	Various Fees and permits	\$531,498.66	\$94,439.68	\$625,938.34
Canadian Environmental Assessment Agency	Work related to the Service Level Agreement for the Joint Review Panel of the LCP Hydroelectric Generation project	\$597,945.74	\$0.00	\$597,945.74
Andritz Hydro Canada Inc.	Turbine Model Development and Testing	\$557,238.00	\$0.00	\$557,238.00
Voith Hydro Inc.	Turbine Model Development and Testing	\$492,893.80	\$0.00	\$492,893.80
Environment Canada (St. John's)	Data collection and maintenance of monitoring equipment for hydraulic flows on the Churchill River and decommissioning of selected equipment.	\$385,040.13	\$1,282.00	\$386,322.13
LGL Limited	Labrador-Island Transmission Link Environmental Assessment Support	\$43,989.28	\$283,934.77	\$327,924.04
Navigant Consulting Limited (Toronto)	Prepare/update market price forecasts, advise on US markets, reference pricing and power purchase agreement negotiations for JRP, Independent Project Review	\$148,109.33	\$153,945.54	\$302,054.87

Vendor Name	Description of Services	Muskrat Falls	Labrador-Island Transmission Link	Total
Jasco Research Limited	Sound Modelling for SOBI Seismic Survey	\$0.00	\$294,751.25	\$294,751.25
Van Ness Feldman	Legal services for transmission access to US, Federal Energy Regulatory Commission (FERC) activities and regulatory matters pertaining to Hydro Quebec Trans Energy (HQTE)	\$118,197.29	\$144,374.44	\$262,571.73
Ventyx Software Inc.	Model Application Strategist Software	\$106,363.30	\$150,674.39	\$257,037.69
Potomac Economics, Ltd.	Consulting Services- Expert Witness	\$77,725.31	\$156,797.06	\$234,522.37
Northwest Hydraulic Consultants Ltd.	Muskrat Falls Physical Hydraulic Model	\$169,046.10	\$0.00	\$169,046.10
William A. Tilleman	Legal Services	\$136,647.40	\$0.00	\$136,647.40
NATIONAL Public Relations	Development and Implementation of Quebec Communications Strategy	\$76,948.88	\$58,549.80	\$135,498.67
Tideway bv	Shore Approach Feasibility Study for the SOBI	\$0.00	\$132,840.00	\$132,840.00
Bell Aliant	IT Hardware inc desktop computers and laptops	\$77,834.10	\$53,305.06	\$131,139.16
m5 Marketing	Marketing Communications Strategy, Materials, Trainings and Management	\$71,138.11	\$55,854.71	\$126,992.82
C Core	Probabilistic Analysis of Iceberg Interaction and Subsea Cable Route	\$0.00	\$125,535.00	\$125,535.00
WADE ATLANTIC	Printing services for the EA (Environmental Assessment) work, printing of EIS (Environmental Impact Statement) documents, drafts, and finals, printing of the EIS IR (Information Requests) responses to questions that have been posed.	\$124,121.45	\$1,028.07	\$125,149.52
Edwards and Associates Ltd.	Survey Engineering Services - Transmission	\$12,842.41	\$105,067.94	\$117,910.35
STRI AB Marketing and Management Consul	Insulation Dimensioning for 450 kV DC OHL	\$0.00	\$114,372.00	\$114,372.00
Green's Service Station and Construction	Installation of Test Spans in the Long Range Mountains	\$0.00	\$102,132.96	\$102,132.96
		<b>Sub-Total:</b>	<b>\$35,844,544.73</b>	<b>\$35,522,072.87</b>
Other 3rd Party Vendors and Contractors (Count = 207 other vendors in total)		<b>\$1,133,770.99</b>	<b>\$1,368,075.17</b>	<b>\$2,501,846.16</b>
Nalcor PMT Staff Renumeration		<b>\$13,702,470.25</b>	<b>\$14,929,943.51</b>	<b>\$28,632,413.76</b>
Overheads and other General Administration Charges (includes rent, travel, information technology etc...)		<b>\$10,867,838.88</b>	<b>\$10,392,796.60</b>	<b>\$21,260,635.48</b>
		<b>Grand Total:</b>	<b>\$61,547,448.85</b>	<b>\$62,214,064.15</b>
			<b>\$123,761,513.00</b>	

**Notes:**

- (1) The total incurred value excludes interest charges (\$12.2 m) and recoveries (-\$1.5m).
- (2) All vendors with incurred costs of less than \$100 K are captured in "Other 3rd Party Vendors and Contractors"
- (3) This report represents the latest available information extracted from the PRISM Project Management Software.
- (4) No incurred costs for the Board of Commissioners of the Public Utilities Board are shown as these costs were not incurred until October 2011.