



Government of Newfoundland and Labrador
Government Services
Office of the Deputy Minister

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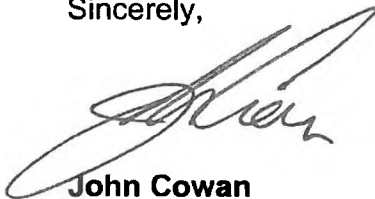
July 20, 2026

Kim Hawley-George, K.C.
Clerk of the House of Assembly
House of Assembly
Email: kimhawleygeorge@assembly.nl.ca

Dear Kim Hawley-George:

In accordance with Subsection 16(a) of the **Transparency and Accountability Act** (the **Act**), I acknowledge that the 2026-2029 Strategic Plan for the Department of Government Services was not tabled by the legislated deadline of June 30, 2026, due to delays in drafting. In accordance with the **Act**, I am tabling the Plan now that it is complete.

Sincerely,



John Cowan
Deputy Minister